Qube Logistics operates across 48 sites nationally, covering over 210 hectares. We operate transport fleets on road and rail, warehousing and distribution centres, container parks, and intermodal logistics hubs connecting ports with metropolitan and regional Australia. Our state of the art management technologies track and trace movement of goods and provide an integrated end to end solution for clients.

Qube Logistics has two corporate administrative offices in Melbourne and Sydney. Over 2,400 full time employees support these operations with qualified and experienced staff across all services offered.

In addition, Qube Logistics operates International Freight Forwarding offices across Australia, New Zealand, China, India, Malaysia, Thailand and Myanmar, and covers the rest of the world via strategic agency partners.

Services
Qube Logistics’ operations are Australia-wide and provide the following services:

- Supply Chain Logistics;
- Transport – Containers;
- Transport – Bulk;
- Transport – Linehaul;
- Transport – Palletised Freight;
- Rail Services;
- Intermodal Rail Terminals;
- Warehousing & Distribution;
- Freight Depots & Freight Yards;
- Project Logistics (including break bulk);
- Container Parks & Handling;
- Specialised Logistics;
- Container Hire & Sales;
- Customs and Quarantine Clearance; and
- International Freight Forwarding.

Infrastructure and Facilities
Qube Logistics’ core facilities operate in each of the five Australian major ports, with on-dock facilities as well as substantial assets inland. These facilities include Freight Depots, FCL and Empty Container Parks, Warehousing, and Rail and Intermodal Terminals. Across all of these facilities Qube Logistics operates over 384 lifting machines including specialised heavy lifting equipment.

Qube Logistics operates multi-user intermodal rail terminals in New South Wales (4), Victoria (4), and Queensland. This capability is currently being further expanded into the bulk/mining sectors throughout Australia.

Qube Logistics also operates 21 rail services connecting country, regional and metropolitan areas to Australian ports, both major and regional. Qube Logistics currently runs 50 locomotives and 860 rail wagons, with more equipment on order.

Our road transport operations are supported by 876 prime movers and a 1,593 strong trailer fleet. The trailing fleet comprises a combination of standard skels
and flattops, super B and B-double skels, A-doubles, Road trains, semi tautliners, semi refrigeration, rotary valve discharge trailers, pressure tankers, pod trailer, dry pantechs and sideloader trailers.

Integrated Technology
Qube Logistics has developed state of the art technology systems delivering a fully integrated system to interface with each of its services and also directly to client systems. This provides an end to end solution for all operational movements from booking through to invoicing, while providing our clients real-time and live data at all stages.

Expertise

General Merchandising/Retail/FMCG
Qube Logistics’ leading IT infrastructure provides a seamless end-to-end track-and-trace freight system and is suitable for all retail or FMCG clients. In addition, cross-docking facilities allow for quick dispatch to your premises.

Mining
Qube Logistics and its current mining-related infrastructure can be used to engineer your specific solutions whether they are road, rail or sea.

Automotive
We have the experience within this value-based sector to provide solutions and project teams to oversee and implement automotive freight movement.

Global Forwarding and Customs
Qube Logistics’ in-house services include customs broking and the ability to move anything, large or small, to anywhere in the world. With our worldwide network of offices, we can tailor sea freight solutions to suit any requirement.

Container Handling Services
Whether it’s an international shipping line importer or exporter, Qube Logistics knows how to handle containers!

Industrial
We own the assets we operate and can offer complete supply chain solutions for industrial materials from timbers to cement products and beyond.

Agricultural
Qube Logistics is experienced in moving agricultural goods from carting grain to hauling tractors to moving containerised or bulk fertiliser.

Special Projects
Whether it’s simple storage or moving unusual objects across the country, Qube Logistics can develop an innovative, efficient, competitively priced supply chain solution.

LOGISTICS REVENUE BY PRODUCT

<table>
<thead>
<tr>
<th>Service</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Container handling &amp; terminal services</td>
<td>19.3%</td>
</tr>
<tr>
<td>Retail/Imports</td>
<td>13.2%</td>
</tr>
<tr>
<td>Agriculture</td>
<td>21.4%</td>
</tr>
<tr>
<td>Food processing</td>
<td>9.6%</td>
</tr>
<tr>
<td>Mining</td>
<td>3.9%</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>22.9%</td>
</tr>
<tr>
<td>Other</td>
<td>9.7%</td>
</tr>
</tbody>
</table>
THE PAPER TRAIN

Since the commencement of the Australian Paper contract in 2013, Qube and Australian Paper have worked collaboratively to improve supply chain efficiency.

As a result of working together Qube and Australian Paper have successfully achieved year on year cost reductions by building smarter more efficient supply chains.

Some of the initiatives implemented include:
- warehouse footprints reductions;
- reducing inventory;
- mill direct pack rather than via warehouse and
- moving freight off the road to rail.

Today, Qube’s Maryvale paper train moves in excess of 16,000 containers per year, or 422,500 tonnes, by rail instead of road. The benefits of moving freight from road to rail are numerous and include:
  - Up to 20,000 truck movements per year off regional roads;
  - reduction of 2,659,694 of truck kms and 37,996 hours;
  - fuel usage savings of 647,579 litres per year;
  - reduction in Co2 emissions;
  - reduction in truck maintenance and labour;
  - improvements in road safety and
  - reduction in damage to regional roads resulting in lower maintenance costs.

Other benefits of rail:
- carries larger volumes over greater distances;
- creates optionality road and/or rail;
- decreases reliance on the road network; and
- improves the sustainability and amenity for community by reducing carbon emissions and road congestion.

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